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CRAFTING INNOVATION: NURTURING CREATIVE THINKING IN CAD ENGINEERING FOR FUTURE BREAKTHROUGHS

Andrushko A. M.

*Ph.D., Associate Professor at the Department of CDS
Lviv Polytechnic National University
Stepana Bandery str., 12, Lviv, Ukraine
orcid.org/0000-0003-4229-7589
andrii.m.andrushko@lpnu.ua*

Lobur M. V.

*Ph.D. Hab., Professor at the Department of CDS
Lviv Polytechnic National University
Stepana Bandery str., 12, Lviv, Ukraine
orcid.org/0000-0001-7516-1093
mykhaylo.v.lobur@lpnu.ua*

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In the ever-evolving landscape of Computer-Aided Design (CAD) engineering, the demand for groundbreaking solutions and innovative designs necessitates a harmonious blend of technical expertise and creative thinking. Recognizing the growing importance of creativity, this article addresses the need for a transformative approach that goes beyond traditional linear problem-solving methods within CAD engineering.

The primary objective is to unravel the intricate relationship between technical proficiency and creative thinking, exploring the nuances of creativity in the CAD engineering context. By delving into the distinct realms of linear and lateral thinking, the article aims to provide a comprehensive understanding of the creative process and principles specific to CAD engineering.

The exploration is structured across several subsections, beginning with the definition of creativity tailored to CAD engineering and a detailed analysis of linear and lateral thinking. The creative process and principles are dissected, laying the groundwork for practical insights into fostering creativity at educational institutions and individual levels. Drawing inspiration from real-world examples, the article outlines actionable steps and strategies to enhance creative thinking skills for CAD engineers.

The findings reveal that a holistic integration of creativity is imperative for CAD engineers to navigate the complexities of design challenges effectively. By understanding the roles of technical universities, educators, and individuals, the article provides a roadmap for fostering a culture of creativity within CAD engineering.

The article derives its novelty from synthesizing theoretical frameworks with practical insights, bridging the gap between conceptual understanding and actionable strategies. The incorporation of HP's innovative culture rules adds a distinctive layer, offering tangible principles that resonate with the spirit of creativity in a dynamic engineering environment.

The practical value lies in empowering CAD engineers with a toolkit that extends beyond technical skills, fostering a mindset conducive to innovation.

By emphasizing interdisciplinary collaboration, structured creative techniques, and continuous learning, the article provides tangible strategies for engineers seeking to enhance their creative thinking skills.

While the article comprehensively explores the current landscape, there are avenues for further investigations into the long-term impact of creativity in CAD engineering. Future research could delve deeper into assessing the effectiveness of specific strategies in fostering creativity and explore how emerging technologies influence the creative aspects of CAD design. Additionally, examining the intersection of creativity and sustainability within CAD engineering could be an intriguing area for further exploration.

СТВОРЕННЯ ІННОВАЦІЙ: РОЗВИТОК КРЕАТИВНОГО МИСЛЕННЯ У ПРОЦЕСІ РОЗРОБКИ САП ДЛЯ МАЙБУТНІХ ПРОРИВІВ

Андрушко А. М.

*кандидат економічних наук, доцент кафедри САП
Національний університет «Львівська політехніка»
вул. Степана Бандери, 12, Львів, Україна
orcid.org/0000-0003-4229-7589
andrii.m.andrushko@lpnu.ua*

Лобур М. В.

*доктор технічних наук, професор кафедри САП
Національний університет «Львівська політехніка»
вул. Степана Бандери, 12, Львів, Україна
orcid.org/0000-0001-7516-1093
mykhaylo.v.lobur@lpnu.ua*

Ключові слова: САП, креативність, інновації, технічні компетенції, лінійне мислення, латеральне мислення, творчий процес.

У постійно мінливій сфері систем автоматизованого проектування (САП) попит на новаторські рішення й інноваційні проекти вимагає гармонійного поєднання технічних навичок і творчого мислення. Визнаючи зростаючу важливість креативності та творчого мислення, ця стаття розглядає потребу у трансформаційному підході, який виходить за рамки традиційних лінійних методів вирішення проблем у САП.

Мета статті – розкрити складний зв'язок між технічними знаннями та творчим мисленням, досліджуючи нюанси творчості в інженерному контексті САП. Заглиблюючись у різні сфери лінійного та латерального мислення, стаття має на меті забезпечити всебічне розуміння творчого процесу та принципів, характерних для проектування САП.

Дослідження структуровано за кількома підрозділами, починаючи з визначення креативності у контексті сфери САП і детального аналізу особливостей лінійного та латерального мислення. Творчий процес і принципи креативності розглядаються з метою визначення практичних засад для сприяння творчості у закладах освіти та на індивідуальному рівні. Базуючись на реальних прикладах, стаття описує дієві кроки та стратегії для вдосконалення навичок творчого мислення для інженерів САП.

Результати показують, що цілісна інтеграція професійних технічних навичок і творчості є обов'язковою для інженерів САП для ефективного орієнтування у складних завданнях проектування. Висвітлюючи роль технічних університетів, викладачів, а також особистісних характеристик інженера, стаття пропонує дорожню карту для розвитку культури творчості в інженерному проектуванні.

Новизна статті полягає у синтезі теоретичних основ із практичними ідеями, подолання розриву між концептуальним розумінням і дієвими стратегіями. Розгляд правил інноваційної культури НР дозволяє відчутти важливі принципи, які перегукуються з духом творчості у динамічному інженерному середовищі.

Практична цінність полягає у наданні інженерам САП інструментарію, який виходить за межі технічних навичок, сприяючи формуванню мислення, що сприяє інноваціям. Підкреслюючи міждисциплінарну співпрацю, структуровані творчі методи та безперервне навчання, стаття пропонує реальні стратегії для інженерів, котрі прагнуть покращити свої навички творчого мислення.

Хоча стаття доволі ґрунтовно досліджує поточний стан проблеми, існують шляхи подальших досліджень довгострокового впливу креативності у сфері САП. Майбутні дослідження можуть заглибитися в оцінку ефективності конкретних стратегій у сприянні творчості та дослідити, як нові технології впливають на творчі аспекти проектування САП. Крім того, вивчення перетину креативності та сталого розвитку в рамках проектування САП може бути інтригуючим і цікавим напрямом для подальших досліджень.

Introduction and Problem Statement. In the dynamic landscape of CAD engineering, technical proficiency alone no longer suffices in the pursuit of groundbreaking solutions and innovative designs. The realm of Computer-Aided Design demands a marriage between technical prowess and creative ingenuity. Creativity is one of the most important and noted skills for success in the 21st century, and it is increasingly recognized as being important to engineers [1]. Unlike the linear application of technical skills, the creative dimension in CAD engineering introduces the capacity to explore unconventional solutions, tackle complex problems, and breathe life into innovative concepts. The growing competitiveness of the commercial sector and the increasing complexity of systems is creating greater pressure for innovative solutions [2], and hence a greater need for creative performance [3].

Within the CAD engineering context, the conceptual design phase stands out as a critical arena where creative problem-solving takes center stage. Here, the ability to think laterally, considering novel approaches and unconventional solutions, becomes paramount. Creative problem solving is valuable at any stage in the design process, but it is of critical importance in the conceptual design stage [3]. A CAD engineer armed with creative thinking not only navigates through the maze of constraints but also envisions possibilities that may elude those, relying solely on linear thinking.

Moreover, the role of intrinsic motivation among CAD designers cannot be overstated. Engineers, akin to consumers, are shaped by their unique experiences, beliefs, motivations, expectations, capabilities, and cultural influences [4]. Nurturing creativity within CAD engineers involves tapping into this intrinsic

motivation, allowing it to propel the design process forward. Recognizing that CAD engineering is not merely a technical endeavour, but a creative endeavour, transforms the way engineers approach challenges, encouraging them to explore, innovate, and ultimately redefine the possibilities within their field. In essence, the fusion of technical acumen with creative thinking emerges as the cornerstone for the CAD engineer striving not just to meet specifications but to surpass them, forging a path toward innovation and excellence.

The article aims to unravel the intricate relationship between technical proficiency and creative thinking within the field of CAD engineering. As we delve deeper into the subsequent sections, the exploration begins with a comprehensive definition of creativity tailored to the CAD engineering context. The dichotomy of linear and lateral thinking is dissected, providing insights into the structured and exploratory dimensions of problem-solving. We navigate through the stages of the creative process and uncover the fundamental principles guiding creative thinking in CAD engineering, ultimately establishing a robust foundation for understanding the nuances of innovation in this domain.

Moving forward, the focus shifts to practical strategies and approaches, examining the pivotal role of universities and teachers in fostering a culture that nurtures creativity. The section will delve into the specific methods and techniques that individuals, particularly CAD engineers, can adopt to enhance their creative thinking skills. Drawing inspiration from established principles and real-world examples, we aim to empower CAD engineers to not only meet the demands of their profession but to surpass them, fostering a mindset that drives excellence and innovation.

Defining Creativity and Creative Thinking within the CAD engineering context. Within the specialized realm of CAD engineering, creative thinking takes on a unique significance, reshaping traditional problem-solving paradigms and propelling the design process into uncharted territories. The application of creativity within CAD engineering is not a one-size-fits-all approach but rather a nuanced interplay of various cognitive processes and principles.

As we delve into the defining aspects of creativity and creative thinking within this context, three major themes emerge as crucial focal points. First, the dichotomy between linear and lateral thinking becomes paramount, delineating the structured, sequential approach from the more exploratory, non-linear perspective. Understanding the interplay between these thinking modes is instrumental in navigating the intricate decisions involved in CAD engineering. Second, we unravel the intricacies of the creative process itself, dissecting its stages and exploring the principles that guide ideation, iteration, and refinement. Finally, we bring the discussion home to the CAD engineering context, examining how creativity manifests within this domain and its profound impact on shaping innovative solutions and pushing the boundaries of design possibilities.

1. Linear and lateral thinking.

In the realm of CAD engineering, the distinction between linear and lateral thinking represents a critical dichotomy in problem-solving approaches. Figure 1 illustrates the general concepts of linear and lateral thinking.

Linear thinking, characterized by a systematic and sequential progression of thoughts, adheres to a structured pathway where each step builds upon the preceding one. CAD engineers employing linear thinking follow a methodical route, allowing for precise execution and predictability in design processes. This method is particularly valuable in scenarios where a well-defined and systematic approach is required, such as when dealing with established design standards or addressing straightforward technical challenges.

Conversely, lateral thinking introduces a dynamic and exploratory dimension to the CAD engineering thought process. It deviates from the linear path, encouraging engineers to venture beyond the conventional and explore innovative solutions. Lateral thinking becomes instrumental in situations where the complexity of the problem demands a departure from routine methods. CAD engineers leveraging lateral thinking are adept at breaking away from preconceived notions, challenging assumptions, and envisioning novel perspectives that might elude a purely linear approach. This thinking style thrives in the conceptual design phase, where the exploration of unconventional ideas can lead to breakthrough innovations.

For CAD engineers, the integration of both thinking styles is paramount. Linear thinking ensures precision and adherence to established guidelines, while lateral thinking injects the necessary creativity to navigate through ambiguous challenges and devise inventive solutions. Striking a balance between these thinking modes empowers CAD engineers to

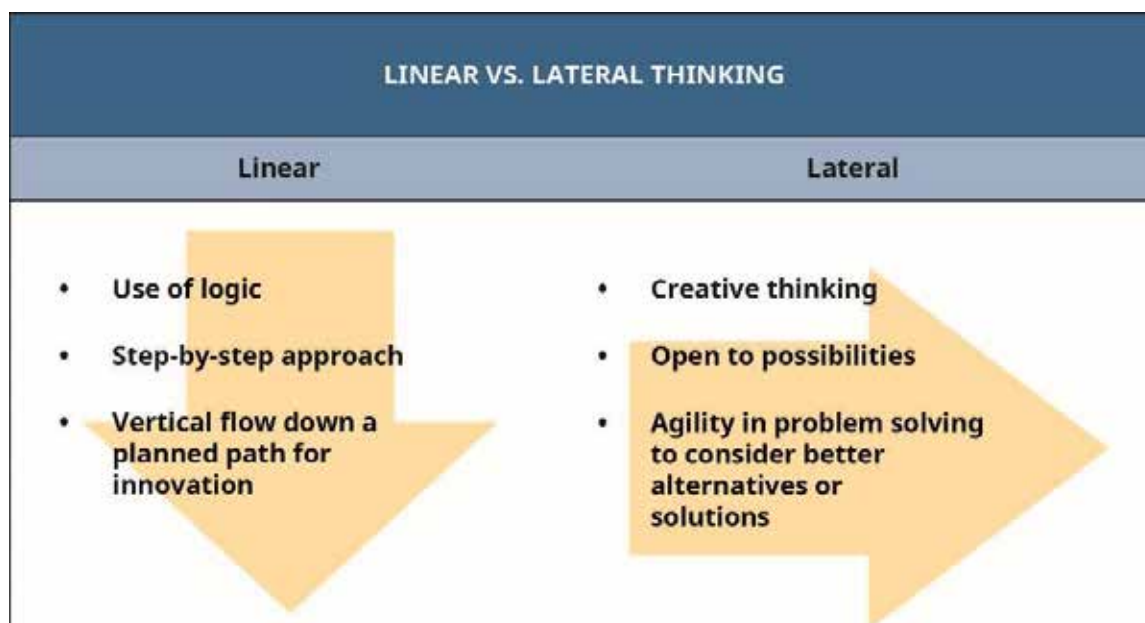


Fig. 1. Linear vs. lateral thinking

Source: [5]

approach problems with versatility, adaptability, and a holistic perspective, ultimately fostering a dynamic and comprehensive problem-solving toolkit essential for the demands of modern design challenges.

While it is feasible to excel as an engineer by prioritizing linear thinking, numerous contemporary perspectives in the realms of entrepreneurship and engineering underscore the significance of creativity and lateral thinking. In the dynamic landscape of today’s business environment, many viable ventures emerge not only through logical progressions from existing products and services but also from innovative and unconventional approaches. The emphasis on creativity in these contexts can be attributed to several factors, including heightened global competition, the rapid pace of technological advancements, and the intricate nature of trade and communication systems [6]. These elements not only shed light on the prevalent emphasis on creativity within engineering, but also underscore the compelling reasons for prioritizing and fostering creative thinking within these domains. “Product developers of the twenty-first century are expected to do more than simply push products and innovations a step further down

a planned path. Newer generations of entrepreneurs are expected to be path breakers in new products, services, and processes” [5].

2. *The creative process and creative principles.*

The creative process within the context of CAD engineering is a multifaceted journey that encompasses distinct stages, each contributing to the development of innovative solutions (fig. 2). The process typically begins with a phase of preparation, where engineers immerse themselves in the problem domain, gathering relevant information and establishing a foundational understanding. This stage lays the groundwork for the subsequent phases and is crucial in providing a comprehensive perspective on the challenges at hand. Following preparation, the incubation stage unfolds, allowing ideas to percolate in the subconscious mind. This phase often involves stepping away from the problem momentarily, enabling the mind to make unexpected connections and associations.

Ideation, the next phase, is the focal point of creative brilliance. Here, CAD engineers engage in brainstorming sessions, exploring diverse perspectives and generating a multitude of ideas. This stage encour-

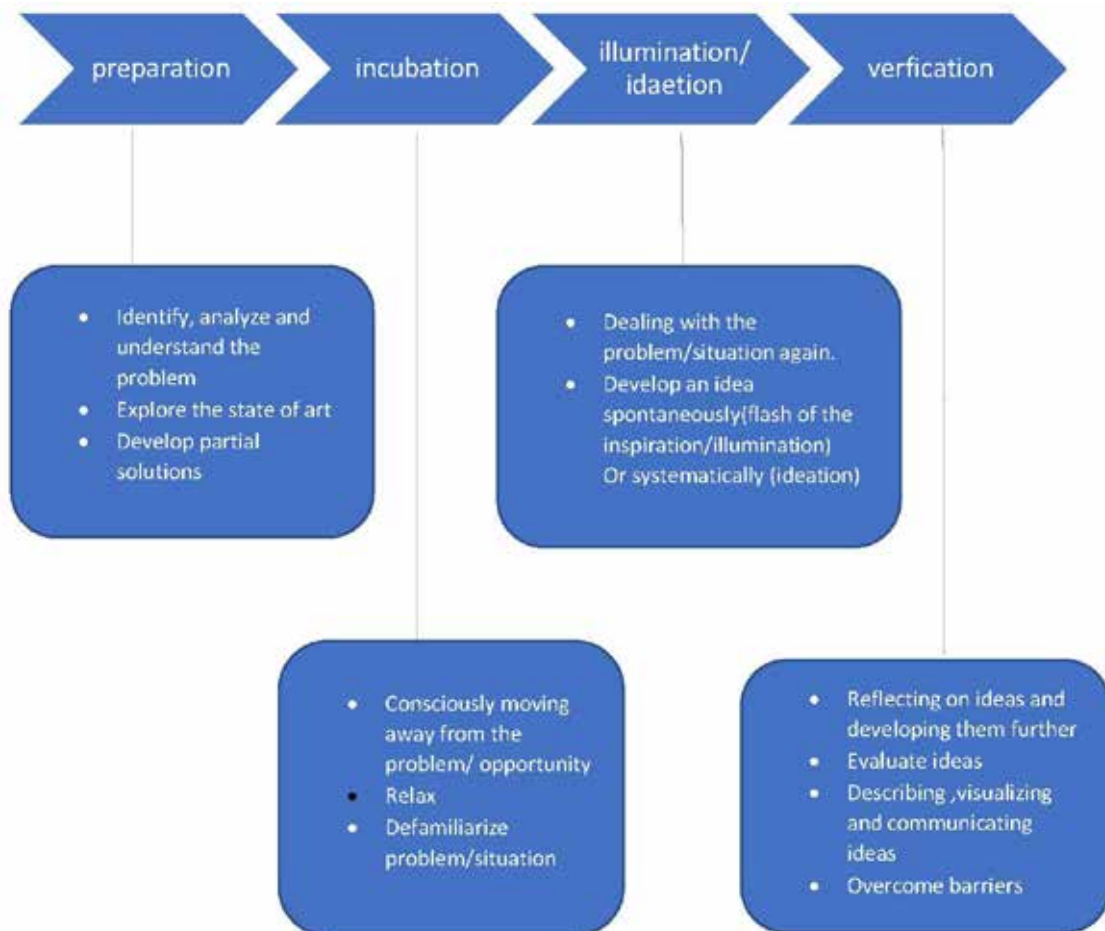


Fig. 2. Linear vs. lateral thinking

Source: [5]

ages a free-flowing exchange of thoughts, unbridled by constraints, and promotes the emergence of novel concepts. Whether an idea is creative, is judged based on its novelty and usefulness [7].

The verification stage is the final crucible, where the feasibility and viability of ideas come under scrutiny. Rigorous testing, analysis, and refinement ensure that the creative concepts align with practical engineering constraints and contribute to the overall effectiveness of the solution.

Accompanying this creative process are a set of principles that serve as guiding beacons for CAD engineers navigating the intricacies of design challenges:

- Association involves linking seemingly unrelated concepts or elements, fostering the discovery of innovative solutions.
- Analogy encourages drawing parallels between disparate domains, unlocking fresh perspectives.
- Decomposition involves breaking down complex problems into more manageable components, simplifying the approach to intricate challenges.

Challenging common wisdom and industry conventions urges CAD engineers to question established norms, fostering a culture of innovation. Experimentation and changing habits play a pivotal role, allowing engineers to explore uncharted territories and break free from routine, potentially leading to groundbreaking outcomes. These creative principles serve as catalysts in the CAD engineer's pursuit of innovative solutions, providing a framework that nurtures and channels creative thinking into tangible advancements within the field.

3. Creativity in the CAD engineering context.

Creativity within the CAD engineering context is a dynamic and adaptive cognitive process that transcends traditional problem-solving approaches. Drawing upon established definitions, creative thinking in CAD engineering involves the generation of novel ideas and the establishment of fresh connections between existing concepts [8]. It serves as a powerful tool in overcoming rigid methodologies by challenging conventional approaches and fostering the exploration of innovative ideas that are contextually relevant. CAD engineers, when engaging in creative thinking, go beyond mere imagination; they actively question, combine, change, and reapply existing concepts to navigate complex design challenges.

In the realm of CAD engineering, creativity is not merely the act of turning imaginative ideas into reality, as traditionally defined [9]. It is an intricate interplay of perceiving the world through a new lens, uncovering hidden patterns, and making connections between seemingly disparate phenomena. The essence of creativity within CAD engineering involves two pivotal processes: thinking and producing. Ideas are not just conceived but actively translated into tangible solu-

tions, emphasizing the transformative impact of creativity in engineering design.

Expanding on the spontaneous and continuous facets of creativity as defined by Oleynick et al. [10], CAD engineers experience creative breakthroughs both in sudden, inspired moments and through sustained, tenacious efforts marked by deep concentration and perseverance. It is a nuanced amalgamation of spontaneous flashes of insight and the deliberate application of creative problem-solving methodologies. Furthermore, within the CAD engineering domain, creativity is not a standalone concept but is explicitly linked to creative problem-solving in engineering design [3]. It encapsulates the ability to overcome challenges, innovate, and shape solutions that extend beyond the conventional boundaries of engineering practice.

In essence, creativity within the CAD engineering context is not a sporadic act but a dynamic interplay of linear and lateral thinking guided by a structured process and fundamental principles. It is the art of traversing through traditional and unconventional pathways to craft solutions that redefine the boundaries of engineering design.

Building approaches to foster creativity and creative thinking. As we navigate the theoretical underpinnings of creativity within CAD engineering, the focus now shifts to actionable strategies and tangible steps that bridge the gap between theory and application. The next section delves into practical approaches for fostering creativity, recognizing the indispensable role of educational institutions. Beyond the classroom, the spotlight turns to individuals, exploring the steps they can take to augment their creative prowess. From embracing creativity techniques to cultivating a habit of experimentation, these practical insights aim to empower CAD engineers, providing them with a toolkit to navigate the evolving challenges of their field with ingenuity and resilience.

1. Universities/Teachers' role in creativity fostering.

Creativity is a skill that can be developed and a process that can be managed [9]. In cultivating a culture of creativity within the domain of CAD engineering, the role of technical universities and engineering educators stands paramount. These institutions serve as crucibles where future CAD engineers are not merely equipped with technical knowledge but are also nurtured in the art of creative thinking. Universities play a crucial role in providing a platform for students to develop and build productive creativity, they must foster the creation and realisation of new ideas and innovation [11]. By instilling a mindset that values innovation and encourages non-linear thinking, these institutions play a pivotal role in preparing CAD engineers for the challenges of a rapidly evolving technological landscape. We need to encourage

students to seek novel solutions to problems, to take risks and make links they may not have previously thought of [12].

Within the academic realm, students are not only expected to acquire and apply a diverse set of competencies and skills but are challenged to use these skills in novel ways – forming new relationships between established elements and uncovering previously unconsidered connections [11]. In technology and design education programs, contemporary changes are embraced, incorporating the full utilization of technology, blended learning situations, flipped classrooms, e-learning, and a STEM approach [13; 14]. These strategies, such as project-based learning and problem-solving through authentic experiences, promote analytical, independent, and creative thinking within communities of practice guided by field experts.

Teachers in university settings play a critical role in nurturing creativity, encouraging students to generate ideas, solve authentic problems, and synthesize innovative solutions [15]. This educational fusion is essential as creativity often thrives in collaborative settings, enabling diverse perspectives and the ability to abandon habitual thinking patterns [11]. Encouraging students to ‘think the impossible’ is fostered by providing ongoing support and cultivating an understanding that venturing into uncertain territories and taking risks with their ideas is essential for innovation and social responsibility [16]. However, the challenge of assessing creativity remains, as it is subjective and difficult to evaluate [17].

Tutors, peers, and the social environment significantly influence the creative outcomes of students, necessitating the creation of supportive, risk-free, and innovative environments [18]. Creativity is increased when students show greater enthusiasm and this occurs when problem-based instruction is incorporated, as the brain learns through association and analysis. When utilizing an inquiry and problem-based method of instruction, student creativity is increased and more productive [19]. Addressing disparities in perceptions of creativity between tutors and students requires formalizing creativity as a key skill, embedded across curricula through teacher education, assessment, and educational policy [20]. This approach aims to remove ambiguity surrounding creativity and create a cohesive foundation for fostering creativity within university settings.

2. Approaches to enhance creative thinking.

Enhancing creative thinking for CAD engineers involves a proactive and intentional approach that integrates various strategies into their professional development. One crucial step is to cultivate a mindset of continuous learning and exploration. CAD engineers can stay abreast of emerging technologies, design methodologies, and industry trends to

expand their knowledge base and stimulate creative thinking. Engaging in interdisciplinary collaboration is another potent avenue, as exposure to diverse perspectives fosters a broader understanding of design challenges and encourages innovative problem-solving.

CAD engineers can further enhance their creative thinking by incorporating structured techniques into their workflow. This includes embracing brainstorming sessions, mind mapping, and design thinking methodologies during the ideation phase. These methodologies are widely described in the literature, sources [21, 8] may be a good point to start. Experimentation is key; engineers should not shy away from trial and error, as learning from failures often sparks innovative solutions. Additionally, fostering a culture of open communication and idea-sharing within engineering teams can create an environment where diverse viewpoints are valued, contributing to a richer pool of creative ideas.

Continued professional development is vital for CAD engineers seeking to enhance their creative thinking skills. Participating in workshops, attending conferences, and pursuing advanced training in design thinking and creativity methodologies can provide exposure to new concepts and approaches. Embracing a mindset that welcomes challenges and views constraints as opportunities for creative solutions empowers CAD engineers to navigate the complexities of their field with ingenuity and resilience. Ultimately, the enhancement of creative thinking for CAD engineers involves a holistic approach that integrates both individual efforts and collaborative practices, creating a dynamic environment conducive to innovation and excellence.

According to the Dyer, Gregersen, and Christensen [22], the ability to generate innovative ideas is not merely a function of the mind, but also a function of five key behaviours that optimize brain for discovery:

Associating: drawing connections between questions, problems, or ideas from unrelated fields

Questioning: posing queries that challenge common wisdom

Observing: scrutinizing the behavior of customers, suppliers, and competitors to identify new ways of doing things

Networking: meeting people with different ideas and perspectives

Experimenting: constructing interactive experiences and provoking unorthodox responses to see what insights emerge.

To foster a culture of creativity and innovation, HP’s rules, rooted in its humble beginnings in a garage, provide a succinct and powerful guide for CAD engineers seeking to enhance their creative thinking [23]:

- Believe you can change the world: Cultivate a mindset of ambition and possibility, instilling the belief that your contributions can have a transformative impact on the engineering landscape.

- Work quickly, keep the tools unlocked, work whenever: Encourage agility and flexibility in work habits. Swift actions and an accessible toolkit facilitate the rapid iteration crucial for creative problem-solving.

- Know when to work alone and when to work together: Recognize the value of individual focus and collaborative efforts. Effective creative thinking often involves a balance between solitary reflection and group dynamics.

- Share – tools, ideas. Trust your colleagues: Foster an environment of open communication and idea-sharing. Trust in your colleagues' abilities and collectively leverage a shared pool of knowledge and resources.

- No politics. No bureaucracy: Eliminate unnecessary obstacles that hinder creativity. A streamlined and transparent work environment promotes a focus on innovative solutions rather than bureaucratic hurdles.

- The customer defines a job well done: Prioritize customer satisfaction as the ultimate measure of success. Aligning creative endeavors with customer needs ensures the practicality and relevance of the solutions.

- Radical ideas are not bad ideas: Embrace unconventional and radical concepts. Innovation often arises from ideas that challenge the status quo and push the boundaries of traditional thinking.

- Invent different ways of working: Encourage experimentation with various methodologies and approaches. Creativity flourishes when engineers explore alternative ways of tackling challenges.

- Make a contribution every day. If it doesn't contribute, it doesn't leave the garage: Instill a commitment to continuous progress. Evaluate the value of each contribution, ensuring that efforts contribute meaningfully to the overall goals.

- Believe that together we can do anything. Invent: Cultivate a collective sense of purpose and capability. Collaborative innovation thrives when individuals believe in their collective potential to bring inventive solutions to fruition.

Conclusions. The integration of creativity within the realm of CAD engineering emerges as a catalyst for innovation, pushing the boundaries of what is achievable in the design and development of products and systems. From the foundational understanding of linear and lateral thinking to the exploration of the creative process and principles, CAD engineers are equipped with a comprehensive toolkit that transcends traditional problem-solving approaches. Design is neither orderly nor linear, it implies a continuous and active search to resolve trade-offs and satisfying constraints [4].

The distinct roles of technical universities and educators in fostering creativity underscore the importance of cultivating a mindset that values not only technical proficiency but also imaginative thinking within educational institutions. By using known methods of encouraging creativity by providing rewards for taking risks, and not just for the actual final outcome, the students work showed a higher achievement and creativity level [12].

There are actionable steps that both educational institutions and individual CAD engineers can take to enhance creative thinking. These steps offer a roadmap for engineers, navigating the ever-evolving landscape of CAD design, and may include embracing interdisciplinary collaboration, structured creative techniques, and continuous learning.

The convergence of theory and application is encapsulated in the rules derived from HP's innovative culture, providing a distilled set of principles that resonates with the spirit of creativity in a dynamic and collaborative environment. By adhering to these rules and embracing a culture that values experimentation, open communication, and customer-centricity, CAD engineers can cultivate a climate where creative thinking thrives.

In essence, the article champions the idea that creativity is not a supplementary aspect but an integral force driving excellence in CAD engineering. As the field evolves, the ability to balance technical expertise with creative ingenuity will define the next generation of engineers, paving the way for groundbreaking solutions that shape the future of technology and design.

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